

**FINANCE AND RISK COMMITTEE OF THE BARBICAN CENTRE BOARD**  
**Monday, 5 September 2022**

Minutes of the meeting of the Finance and Risk Committee of the Barbican Centre  
Board held at Barbican Centre on Monday, 5 September 2022 at 1.45 pm

**Present**

**Members:**

Tijs Broeke (Chair)  
Tom Sleigh (Deputy Chairman)  
Deputy Randall Anderson  
Deputy Ann Holmes

**Officers:**

Ben Dunleavy	Town Clerks Department
Claire Spencer	CEO, Barbican Centre
Cornell Farrell	Barbican Centre and Guildhall School of Music and Drama
Natasha Harris	Barbican Centre
Will Gompertz	Barbican Centre
Jonathon Poyner	Barbican Centre and Guildhall School of Music and Drama
Sarah Wall	Chamberlain's Department
Bhakoo Udhay	Chamberlain's Department

**1. APOLOGIES**

Apologies for absence were received from Alderman Sir William Russell.

Robert Glick observed the meeting online.

**2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

The Chair declared that he had taken on the role of Chair of the Board of Governors of London Metropolitan University. The University holds ceremonies at the Barbican Centre.

**3. MINUTES**

The Town Clerk undertook to correct the job title of the Artistic Director, which had been incorrectly recorded as Director of Arts and Learning.

The public minutes and non-public summary of the meeting held on 4 July 2022 were agreed as a correct record, subject to the above changes.

Matters arising

The Chair asked how the financial side of the development programme was being planned around meetings of the Board. Officers replied that it was being

included in the Business Plan to be presented to the Board in November. Members heard that for upcoming meetings, the Finance and Risk Committee would hear the details before Board meetings in May and November.

4. **BARBICAN CWP AND CAPITAL PROJECTS UPDATE REPORT**

Members received a report of the CEO, Barbican Centre, relative to the Barbican CWP and Capital Projects.

Members discussed the most appropriate ways for the Committee to express its concerns about the impact of the capital projects currently on hold on the Barbican Centre, especially with regards to the Fire Safety project. The Chair suggested that a letter be written, but other Members felt that it was important to follow the City of London Corporation's process. Officers informed Members that the City return had been submitted and that representations emphasising the importance of the fire safety projects had been made by the City Surveyor's Department.

The Deputy Chair (also Chair of the Board) asked how officers were working out which projects were feeding into the Barbican Renewal project. Officers replied that they were working on the basis that there was currently no defined budget and scope for Barbican Renewal and were continuing with the projects on a business-as-usual basis, but working closely with the Barbican Renewal team. The City Corporation's medium-term financial plan has money allocated for aspects that will be covered under Barbican Renewal.

RESOLVED, that – the report be received and its contents noted.

5. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no questions.

6. **ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**

There was no other business.

7. **EXCLUSION OF THE PUBLIC**

8. **NON-PUBLIC MINUTES**

The non-public minutes of the meeting held on 4 July 2022 were approved as a correct record.

9. **BARBICAN BUSINESS REVIEW – JULY 2022 (PERIOD 4)**

Members received a joint report of the Chamberlain and the CEO, Barbican Centre relative to the Barbican Business Review for July 2022 (Period 4).

10. **RISK UPDATE**

Members received a report of the CEO, Barbican Centre, providing an update on the Barbican Centre's risk management system.

11. **CONTROVERSIAL PROGRAMMING RISK REGISTER**

Members received a report of the CEO, Barbican Centre, relative to the Controversial Programming Risk Register.

**12. NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

There were no non-public questions.

**13. ANY OTHER BUSINESS THE CHAIR CONSIDERS URGENT AND WHICH THE COMMITTEE AGREE SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED.**

There was no other business in the non-public session.

**The meeting ended at 2.37 pm**

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Chairman

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